



Graduation Program

Academic Year 2009

On behalf of the Commandant of the Command and General Staff College and the students, faculty, staff and leadership at the School of Advanced Military Studies we extend our special appreciation and thanks to the Command and General Staff College Foundation and COL(R) Bob Ulin for their support, not only during this 25th Anniversary celebration and graduation, but also throughout the academic year. SAMS is able to recognize excellence in leader development through its graduate level education as a result of the hard work and support of the CGSC Foundation.

School of Advanced Military Studies



**United States Army
Command and General Staff College
Fort Leavenworth, Kansas**



SEQUENCE OF EVENTS

Musical Selections

***Entrance of Official Party**

***Honors**

***The National Anthem**

***Invocation**

Chaplain Steven Roberts

Welcoming Remarks

COL Stefan J. Banach

Director, School of Advanced Military Studies

Guest Speaker Introduction

BG Edward C. Cardon

Deputy Commandant, Command and General Staff College

Graduation Address

LTG(R) James M. Dubik

Presentation of Outstanding Monograph Award

Presentation of the School of Advanced Military Studies Diplomas, the Master of Military Art and Science Degrees, and the Master's Hoods.

(Official Party, Left to Right)

LTG (R) Dubik, BG Cardon, Dr. King, Dr. Baumann, COL Banach

***The Joint Medley**

(*Audience will please rise)

RECEPTION – Lewis and Clark Atrium



SAMS HISTORY



The first AMSP class graduated on May 24, 1984, with a class of 13 students. The following class had 23 students, 21 of which were combat arms officers. The next 16 academic years graduated an average of 48 students a year with the branch base evolving to a mix of Combat, Combat Support, and Combat Service Support. In academic year 87-88, the first participation from U.S. Services began with the USAF graduating three officers. The following year the USMC had its first two SAMS graduates. In 1989, MAJ Linda Linden, became the first female to graduate SAMS and in 1990 LCDR Jonathon James was the first to represent the Navy. In that same year SAMS earned substantial credibility by participating in the planning of Operation Desert Storm. In 1995 the School moved from Flint Hall to its present location in Eisenhower Hall. The first international officers graduated in AY 98-99 from Norway and Canada.

In 2000, the requirement for more SAMS graduates was identified by the Army and the School added a fifth seminar in AY 01-02 graduating a total of 66 students. Following the events of September 11, the Army authorized the addition of a sixth seminar at SAMS.

In 2007, the Army again identified the need for an increased number of SAMS graduates to support the war on terrorism and Department of Defense operations worldwide. To meet this demand, SAMS added a seventh seminar, on an off-cycle timeline, to support Army Force Generation and deployment requirements.

Currently SAMS instructs eight AMSP seminars over two academic cycles, and the AOASF Seminar. SAMS will add its ninth seminar in July 2009.

Today's graduation recognizes both the outstanding achievement of 106 exceptionally qualified officers and personnel and 25 years of SAMS' dedicated service to the nation in the pursuit of education excellence in the Military Art and Science.

“The Mind is the Key to Victory”



DEPARTMENT OF THE ARMY
U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
100 STIMSON AVENUE
FORT LEAVENWORTH, KANSAS 66027-2301

REPLY TO
ATTENTION OF

May 21, 2009

Office of the Commandant

To the Graduates of SAMS AMSP Class 09-01,

Congratulations on your graduation from the Advanced Military Studies Program (AMSP). Completion of this year of rigorous study of the profession of arms is a major milestone in your military career. Your many hours of academic studies, seminars, participation in military exercises, writing a research monograph, and obtaining a Master of Military Arts and Science have required incredible diligence and dedication.

SAMS graduates who precede you have validated the school's value to the joint force and our Nation by their dedicated and selfless service. I challenge you to follow them and to set your own course as agile and adaptive leaders, who are critical and creative thinkers and our Army's future commanders, who can successfully think strategically and operationally to manage complex adaptive problems.

Take pride in your achievements at SAMS and Fort Leavenworth, and best wishes for continued success.

Sincerely,

William B. Caldwell, IV
Lieutenant General, US Army
Commandant

MISSION

The School of Advanced Military Studies educates the future leaders of our Armed Forces, our Allies, and the Inter-agency at the graduate level to be agile and adaptive leaders who think critically at the strategic and operational levels to solve complex ambiguous problems.

SAMS Output - Officers...

With...A thorough knowledge of military history, theory & doctrine

Who can...Think critically, solve adaptive problems, and effectively communicate solutions

Who are...Agents of Change; dedicated to improving their organizations

And can...Successfully lead and command units and organizations in combating the complex challenges of future

While remaining...Students of the military profession of arms for the rest of their lives

"...the tendency in the future should be to prolong the courses of instruction at the (service) colleges rather than to abridge them, and to equip our young officers with that special technical professional knowledge which soldiers have a right to expect from those who can give them orders, if necessary, to go to their deaths... Professional attainment, based upon prolonged study, and collective study at colleges, rank by rank and age by age--- those are the title reeds of the commanders of future armies, and the secret of future victories."

Winston Churchill

LIEUTENANT GENERAL (R) JAMES M. DUBIK



Lieutenant General (Retired) James M. Dubik relinquished command of the Multinational Security Transition Command-Iraq and the NATO Training Mission-Iraq on 3 July 2008. There he led the growth and development of all Iraqi Security Forces, military and police, to include improving the capabilities of Iraq's Ministries of Defense and Interior as well as the Joint Headquarters. The men and women of his command—representing all of the US services and 15 nations as well as civilian governmental employees and contractors—contributed significantly to the improving political and security situation in Iraq.

LTG Dubik began his Army service in 1971 being assigned to the 82D Airborne Division, then serving in two Ranger Battalions. He commanded a battalion in the 25th Infantry Division, a brigade in the 10th Mountain Division, the 25th Infantry Division, and the 1st US Corps. As a brigade commander, he led US and Multinational Forces in Northern Haiti during Operation Uphold Democracy. He also was Deputy Commanding General of Task Force Eagle and Multinational Division North, Bosnia-Herzegovina. He stood up the Army's first Stryker Brigade Combat Team and led experiments concerning future warfare concepts and technologies for the Department of Defense as J9, Joint Forces Command.

LTG Dubik graduated from the Marine Corps' Amphibious Warfare School, Army Command and General Staff College, and the Advanced Operational Art Studies Fellowship Program. He taught Philosophy at the US Military Academy, West Point, and Military Arts and Science at the US Army School of Advanced Military Studies. He completed an MIT fellowship program for national security studies as well as executive programs in national security at Harvard's JFK School of Government and Syracuse University's Maxwell School of Citizenship and Public Affairs. He holds two masters degrees, one in Philosophy from the Johns Hopkins University and the other in Military Arts and Sciences from the Army Command and General Staff College.

LTG Dubik recently retired from the US Army after 37 years of active service. He and Sharon formed "Dubik Associates," a consulting firm. Their company's focus areas are national security issues; strategic planning - military, governmental, and business; leader development; and media relations. LTG (R) Dubik is also a Senior Fellow at both the Institute for the Study of War and the Institute for Land Warfare. He has published over 50 essays in a variety of publications. Two of his most recent publications are "Lessons from Lincoln: On Being a War President" and "The Simple Vs. The Complete."

Graduates Advanced Military Studies Program Course 09-01

MAJOR	JASON J. MURPHY	STRATEGIST
MAJOR	ROBERT A. MURPHY	IN
MAJOR	ANTHONY T. MURTHA	AR
MAJOR	GREGORY J. NARDI	AR
MAJOR	JUDSON P. NELSON, JR.	STRATEGIST
MAJOR	LISA A. NEMETH	USAF
MAJOR	DON A. NESTOR, JR.	EN
MAJOR	ORLANDO G. ORTEGA	USNG
MAJOR	BILL A. PAPANASTASIOU	AR
MAJOR	JASON M. PAPE	AR
MAJOR	MICHAEL D. PARSONS	EN
MAJOR	MAURICE V. POITRAS	CANADA
MAJOR	JOHN R. POLIDORO, JR.	USMC
LIEUTENANT COLONEL	DAN RAUCH	USAF
COMMANDER	TIMOTHY P. REIDY	USN
MAJOR	SACHARIASON	STRATEGIST
MAJOR	ANDY SANCHEZ	AR
MAJOR	FLORENTINO SANTANA	MP
MAJOR	JASON R. SEPANIC	MS
MAJOR	MARK B. SHERKEY	FA
MAJOR	SAMUEL S. SHRADER	IN
MAJOR	CANDY S. SMITH	MI
MAJOR	CHARLES SMITH	FA
MAJOR	CHRISTOPHER SMITH	AUSTRALIA
MAJOR	BLAIR JOSEPH SOKOL	USMC
MAJOR	CHARLES E. ST.CLAIR	AD
MAJOR	DAVID A. STRAUSS	CA
MAJOR	MARNE L. SUTTEN	SC
MAJOR	ELIZABETH A. SWEENEY	STRATEGIST
MAJOR	SCOTT THOMAS	IN
MAJOR	JOHN B. VAN HOOK	IN
MAJOR	BRUCE A. VITOR, II	IN
MAJOR	JASON T. WILLIAMS	FA
MAJOR	THOMAS G. WILSON	FA
LIEUTENANT COLONEL	TIM ZAHN	GERMANY

Graduates
Advanced Military Studies Program Course 09-01

MAJOR	J. KELLER DURKIN	IN
MAJOR	DOMINICK L. EDWARDS	AR
MAJOR	JOSEPH E. ESCANDON	IN
MAJOR	KATHLEEN B. FARREN	AV
MAJOR	STUART L. FARRIS	SF
MAJOR	GRANT S. FAWCETT	AR
MAJOR	RONALD J. FITZGERALD	CANADA
MAJOR	DONOVAN O. FUQUA	LG
MAJOR	JONATHAN B. GILL	DAC
MAJOR	MICHAEL G. GONZALEZ	IN
MAJOR	ETHAN L. HALL	AD
MAJOR	HALVORSON	AR
MAJOR	JAMES J. HANDURA	EN
MAJOR	GLENN A. HENKE	AD
COMMANDER	LAWRENCE H. HENKE	USN
MAJOR	JAMES R. HILL	USAR
MAJOR	PATRICK V. HOWELL	EN
MAJOR	MARK E. HUHTANEN	IN
MAJOR	JACKMAN	AV
MAJOR	RICHARD H. JOHNSON	AR
MAJOR	DEREK P. JONES	SF
LIEUTENANT COLONEL	JOAKIM KARLQUIST	SWEDEN
MAJOR	MATTHEW J. KONZ	IN
MAJOR	GLENN E. KOZELKA	IN
MAJOR	KREUTTNER	AR
LIEUTENANT COLONEL	DANIEL T. LASICA	USAF
DOCTOR	ANDREW LEVIN	USAID
LIEUTENANT COLONEL	DAVID S. LEVINE	STRATEGIST
MAJOR	MATTHEW R. LITTLE	EN
MAJOR	MADDALONI	FA
MAJOR	MICHAEL K. MADRON	USAF
MAJOR	DAVID P. McHENRY	STRATEGIST
MAJOR	SEAN J. McWILLIAMS	AR
MAJOR	WILLIAM B. MOEN	EN
MAJOR	JOSEPH TROY MORGAN	USAF
MAJOR	JENNIFER A. MUNRO	EN

School of Advanced Military Studies
Staff and Faculty

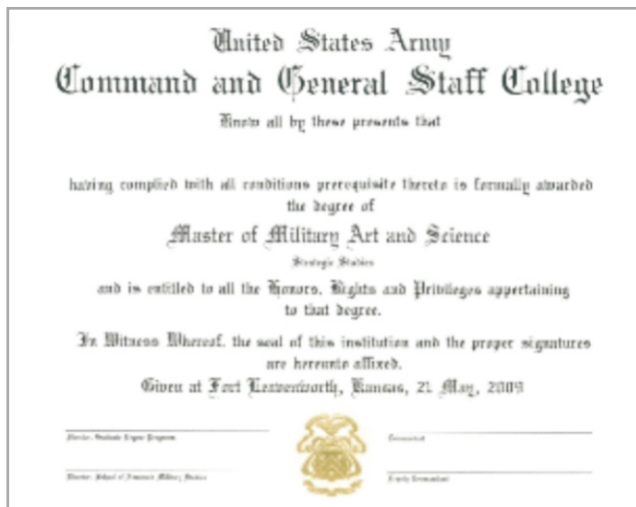
Colonel Stefan J. Banach	Director
Mr. Richard Dixon	Deputy, Program Manager
Dr. Jacob W. Kipp	Deputy Director, Academics
Dr. Peter J. Schifferle	Director, AOASF
Dr. Robert M. Epstein	Professor of Military History
Dr. William J. Gregor	Professor of Social Science
Colonel Michael Johnson	Design Course Author
Dr. Daniel G. Cox	Associate Professor of Political Science
Dr. Stephen A. Bourque	Associate Professor of Military History
Dr. Alice A. Butler-Smith	Assistant Professor of Middle Eastern History
Dr. Thomas Bruscino	Assistant Professor of Military History
Dr. Dan Fullerton	Assistant Professor of Military History
Dr. Barry M. Stentiford	Assistant Professor of Military History
Mr. Mark T. Calhoun	Instructor
Mr. Bruce E. Stanley	Instructor
Mr. Michael D. Stewart	Instructor
Dr. Alexander Ryan	Professor of Complex Adaptive Theory (Australian)
Lieutenant Colonel Andy Johnson	SOF Instructor
Lieutenant Colonel Eric Price	Director, Exercises
Lieutenant Colonel Paul Gronbeck	Exercise Coordinator
Major Ted L. Stokes	Executive Officer
Ms. Candace K. Hamm	Office Manager\
Mr. Jim Webber	Information Technology Specialist
Ms. Anna White	Secretary
Colonel Jeffery Goble	Seminar 1 Leader
Colonel Jerome Hawkins	Seminar 2 Leader
Colonel Thomas Hollis	Seminar 3 Leader
Colonel Thomas Langowski	Seminar 4 Leader
Colonel Michael Lee	Seminar 5 Leader
Colonel Christof Schaefer	Seminar 6 Leader

Master of Military Art and Science

On 5 August 1974 legislation was enacted authorizing the Command and General Staff College to award the degree, Master of Military Art and Science (MMAS), an authority originally requested in 1964. The legislation prescribes that the MMAS program require a thesis and that the College must attain affiliate or member status with the North Central Association of Colleges and Schools prior to the award of any degree. On 31 March 1976, the College was granted full accreditation as a masters degree granting institution by the North Central Association of Colleges and Schools.

The establishment of a formal degree granting program with the full approval of the civilian higher education community represents recognition for the quality of military education in the Command and General Staff College. For those receiving degrees, the award constitutes a badge of military scholarship and is a deserving recognition for successful completion of a rigorous program. The College is proud to be the only institution to award this graduate professional degree. In 1986 the North Central Association of Colleges and Schools authorized the College to require writing a critical research monograph in lieu of a thesis for the award of the MMAS to graduates of the Advanced Military Studies Program and the Advanced Operational Art Studies Fellowship.

All AOASF and AMSP graduates will be awarded the MMAS today as part of their commencement.



Advanced Military Studies Program

The Advanced Military Studies Program (AMSP) educates the leaders of our Armed Forces, our Allies, and the Interagency at the graduate level to think strategically and operationally to solve adaptive problems across the security environment. Graduates are innovative risk takers willing to experiment and excel at adaptive leadership and the art of command. Officers are adept, critical thinkers able to synthesize the elements of U.S. national power and anticipate the future operational environment. Graduates earn a Masters Degree in Military Art and Science. Upon graduation, these leaders will serve a twelve month utilization tour in critical positions within Brigade Combat Teams, Divisions or Corps Headquarters.

Graduates Advanced Military Studies Program Course 09-01

MAJOR	JASON M. ALVIS	LG
MAJOR	WILLIAM C. ASHMORE	FA
MAJOR	JOHN AUSTIN	KINGDOM
MAJOR	KEVIN M. BAIRD	LG
MAJOR	JON E. BAKER	MS
MAJOR	THOMAS J. BARRETT	AV
MAJOR	ERIC D. BEATY	IN
MAJOR	MARK S. BERRY	KINGDOM
MAJOR	STEVEN P. BORDING	USAF
MAJOR	BOWMAN, III	SF
MAJOR	STEPHEN H. BROCK, JR	LG
LIEUTENANT COLONEL	GEORGE C. L. BROWN	STRATEGIST
MAJOR	XANDER L. BULLOCK	EN
MAJOR	CADIGAN	SF
MAJOR	MARK L. COBLE	USNG
MAJOR	CRAIG C. COLUCCI	FAO
MAJOR	PATRICK K. CURRAN	LG
MAJOR	DEMBOWSKI	IN
MAJOR	BRANDON L. DEWIND	IN
MAJOR	NEIL B. DOHERTY	EN
MAJOR	DAVID S. DOYLE	IN

THE
Command and General Staff College



To all who shall see these presents greeting.

Be it Known that

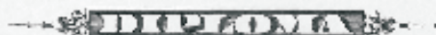
having successfully fulfilled the requirements of instructions prescribed for the

Advanced Military Studies Program

is hereby declared a

GRADUATE

His testimony Whereof, and by the authority vested in us, we confer this



Given at Fort Leavenworth, Kansas this day of



DEAN, COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

DEAN, COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

THE
Command and General Staff College



To all who shall see these presents greeting

Be it Known that

having successfully fulfilled the requirements of instructions prescribed for the

Advanced Operational Art Studies Fellowship

is hereby declared a

GRADUATE

of a

Senior Service College Program

His testimony Whereof, and by the authority vested in us, we confer this



Given at Fort Leavenworth, Kansas this day of



DEAN, COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

DEAN, COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

Advanced Operational Art Studies Fellowship

The Advance Operational Art Studies Fellowship (AOASF) is the senior program at the School of Advanced Military Studies (SAMS). Focused at the operational and strategic levels of war, AOASF is a two year Senior Service College level course that prepares future Colonel-level commanders and operational planners for assignments to critical staff positions within combatant and service component commands. During the first year, the Fellows' curriculum includes graduate level study of military art and science, visits to combatant and service component commands, a robust guest speaker program, and practical exercises in campaign design. Graduates of AOASF earn a Masters Degree in Military Art and Science and receive Military Education Level Code 1 (War College level graduate). During the second year, Fellows serve as AMSP graduate-level seminar leaders or other faculty positions as assigned by the SAMS Director.

Graduates

Advanced Operational Art Studies Fellowship

SPECIAL AGENT	DANNY DAY, JR.	FBI
COLONEL	CHRISTOPHER R. FARLEY	LG
COLONEL	DEWEY A. GRANGER	FA
COLONEL	GLENN K. GROTHE	LG
COLONEL	ROBERT D. HAYCOCK	IN
COLONEL	MICHAEL A. HOCHWART	GERMANY
COMMANDER	MICHAEL E. HUTCHENS	USN
CAPTAIN	SCOTT B. JERABEK	USN
MISTER	W. ROBERT LEAVITT	USAID
LIEUTENANT COLONEL	LEE H. MARSH	USAF
COLONEL	PHILLIP A. MEAD	LG
LIEUTENANT COLONEL	DREW R. MEYEROWICH	IN
LIEUTENANT COLONEL	JOHN E. MURPHY	USAF
LIEUTENANT COLONEL	JAMES M. TENNANT	SF
COLONEL	CHARLES R. WEBSTER, JR	IN



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
100 STIMSON AVENUE
FORT LEAVENWORTH, KANSAS 66027-2301

May 21, 2009

Office of the Commandant

To the Graduates of Advanced Operational Art Studies Fellowship,

Congratulations on your graduation from the Advanced Operational Art Studies Fellowship (AOASF). Completion of this year of rigorous study of the profession of arms is a major milestone in your military career. Your many hours of academic studies, seminars, participation in military exercises, writing a research monograph, and obtaining a Master of Military Arts and Science have required incredible diligence and dedication.

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Take pride in your achievements at SAMS and Fort Leavenworth, and best wishes for continued success.

Sincerely,

William B. Caldwell, IV
Lieutenant General, US Army
Commandant